### **India's Path to Net Zero**

**Corporate Action on Emissions in the Utilities, Steel, and Cement Industries** 

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- 1. India RE Landscape Overview
- 2. Sector-specific company goals and roadmaps
  - Power Utilities
  - Steel
  - Cement

# India's Renewable Energy Landscape

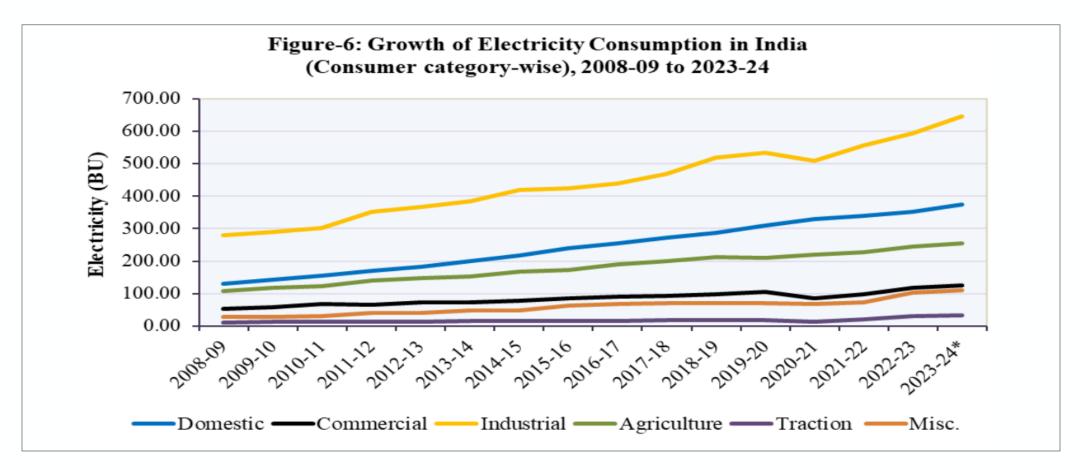
Targets and Overview





# India's Electricity Demand is Growing

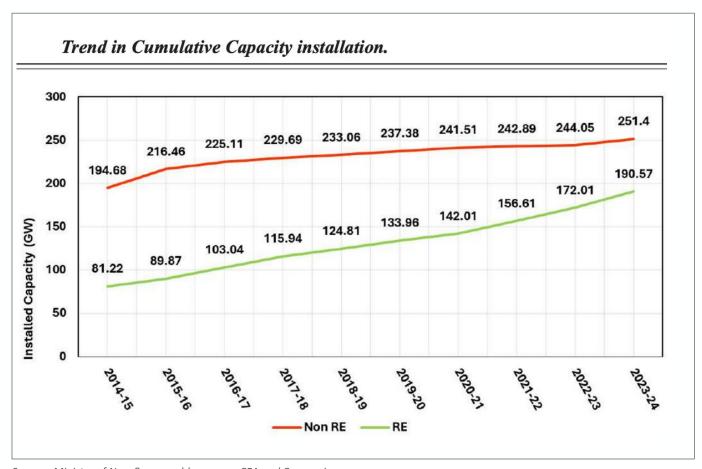
Industry & households hold the highest and fastest-growing share of electricity consumption.

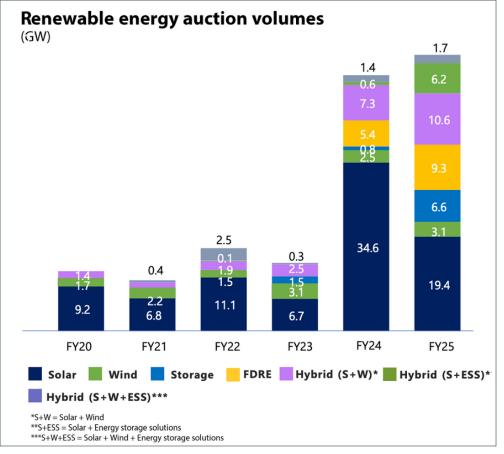




# New Green Capacity is Dominated by Hybrid Projects

### **RE & Hydro Constitute 50% of National Capacity**



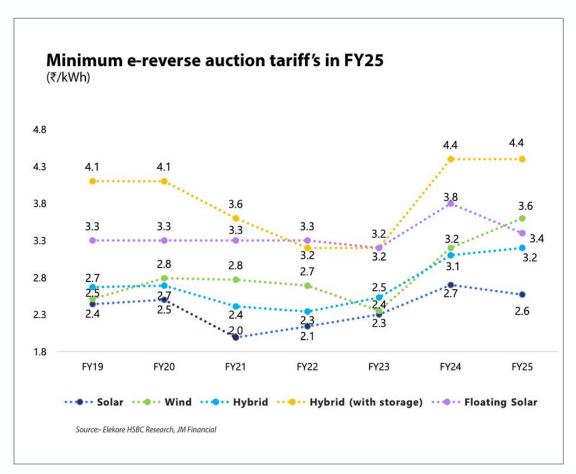


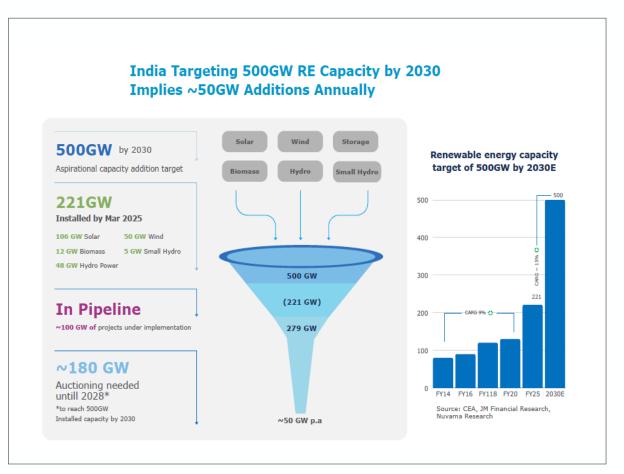
Source : Ministry of New & renewable sources, CEA and Companies



Source: JM Financials

# Falling RE Auction Prices; Future Goals Become Challenging





Sources – Equity research HSBC and JM Financials



# India's Energy Objectives

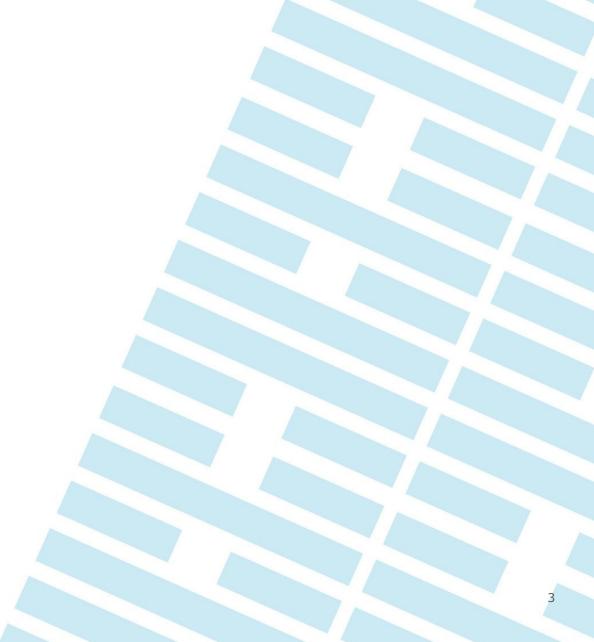
|                                 | Baseline                                     | Target   | Year |
|---------------------------------|--|--|------|
| Net-Zero Target                 | July 2025                                    | 2030   | 2070 |
| Interim Target                  |  | 50% Cumulative Capacity Installed Via RE-Hydro = RES | 2030 |
| Renewable Additions             | 242GW (RES + Hydro)                          | 500GW  | 2030 |
| Renewable Targets               | 50%  | 65%  | 2030 |
| Battery Storage/PHP/ H2 Targets | 50GW<  | Not defined separately                               | 2030 |
| LNG Target                      | 30GW   | N  |      |
| Coal Phase-Out                  | Already significant slowdown                 | N (slow down)  |      |
| No New Coal                     | Overall slowdown & only supercritical plants | N  |      |



# Power Utilities: Company Overview and Targets

- NTPC
- Tata Power
- JSW Energy
- Adani Green
- Adani Power





## Company Goals – Aligned to National Net Zero

### India Intends to be Net Zero by 2070

With an Interim Goal 2030 goal - 500GW of RE, making up >50% of capacity

**NTPC:** Aligned to National Net Zero Goal

- No set Net Zero goal but aligned to the national 2070 net-zero target
- "Green Company" set up; capex heavily tilted towards green

**Tata Power:** Net Zero by 2045

Interim Goal: Aggressive 2030 goals, including 71% RE, no-coal capex and no

coal by 2045

**JSW Energy:** Net Zero by 2050

2050 Net Zero goal taken up at the company and the group level

**Adani Green:** Net Zero by 2050

2050 Net Zero goal taken up at the company level and extends to most of the group companies

**Adani Power:** Net Zero by 2070

2050 Net Zero goal taken up at the company level and extends to most of the group companies



# NTPC Ltd. | Company Overview

### **NSE:NTPC** | Market Capitalisation: INR3,34,874 Cr

- State owned, and India's largest thermal power generator (76GW), primarily thermal.
- 10 fully-owned subsidiaries (including NPTC Green Energy Ltd (NGEL)). 16 project-specific joint ventures.

### **Targets**

- Aligned to India's national 2070 Net Zero target.
- Aims to reach 130GW by 2032, of which 60GW will be renewable capacity.
- NTPC Green Energy Ltd is setting up large-scale projects. Currently adding ~6GW of renewables and some hydro each year.
- Thermal and hydro projects come under a regulated cost-plus model, while renewables being installed under a lowest-bidder-wins system.
- Company plans to add 1.5 GW/pa thermal plus 6-7GW renewables over the next three years.



# NTPC Ltd. | Targets

|                                 | Baseline                      | Interim Goal                     | Year   |
|---------------------------------|-------------------------------|----------------------------------|--|
| Net-Zero Target                 |                               |                                  | 2070 (aligned with India's<br>National Goal) |
| Renewable Additions             | 7.3GW                         | 60GW                             | 2032   |
| Renewable Targets               | 12%                           | 46%                              | 2032   |
| Battery Storage/PHP/ H2 Targets | 0GW                           | 5GW/ 30 GWH                      | 2032   |
| LNG Target                      | 6.5GW                         | 0                                |  |
| Coal Phase-Out                  | Significant slowdown          | N (slow down)<br>24% new project | N  |
| No New Coal                     | Slowdown & only Supercritical | N                                |  |



## NTPC Ltd. | Road to Net-Zero

### Decarbonisation Roadmap: Key Areas and Strategic Levers

- 60GW of renewable generation by 2032 through NREL (a wholly-owned subsidiary of NTPC)
  - Solar, wind, offshore wind, BESS
  - Green Hydrogen, initially for export, and potentially co-firing
  - Retrofitting coal plants with CCUS
  - Torrefied biomass for co-firing
- Coal fleet decarbonisation
  - EV charging stations
  - Vehicle to Grid (V2G)
- Carbon offset, sink creation
- Energy efficiency and digitisation
- R&D with focus on decarbonisation
- Sustainability reporting



# Tata Power Co. Ltd. | Company Overview

### NSE: TATA POWER | MC: INR1,28,133 Cr

Net Zero by 2045 – among the most aggressive targets

- Tata Power is an integrated utility
  - Generation capacity: 8.9GW
  - Transmission lines: 4,633 circuit km
  - Distribution business: 12.8 million consumers
  - Rooftop solar: 3GW installed
  - Solar module manufacturing: 4.9GW
  - Some overseas assets, including coal mine in Indonesia
- Still primarily a thermal-generation company with 89% thermal capacity.
- 25.8GW of projects under operation or construction as of 2025; thermal share down to 56%; all new projects under implementation are renewables.
- Developing 5.1GW of green projects in neighboring Bhutan.
- CDP Rating B-



# Tata Power Co. Ltd. | Targets

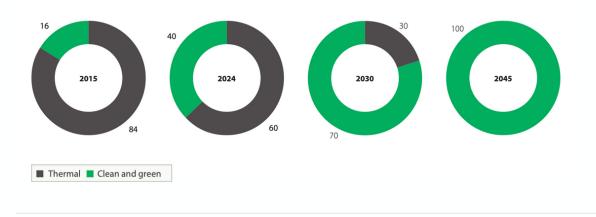
|                                 | Baseline      | Interim Target  | Year |
|---------------------------------|---------------|---|------|
| Net-Zero Target                 | 2025          | 2030  | 2045 |
| Interim Target                  |               | 70.5% GHG Reduction of Scope 1 & 3 on 2022 base (95% of Emission) | 2030 |
| Renewable Additions             | 6.9GW         | 60GW Operational  | 2030 |
| Renewable Targets               | 44%           | 65%   | 2030 |
| Battery Storage/PHP/ H2 Targets | 0GW           | 7.5 GW PHP and RE hybrid with battery                             | 2030 |
| LNG Target                      | 0             | 0   |      |
| Coal Phase-Out                  | No greenfield | Υ   | 2045 |
| No New Coal                     | No greenfield | Υ   | 2030 |



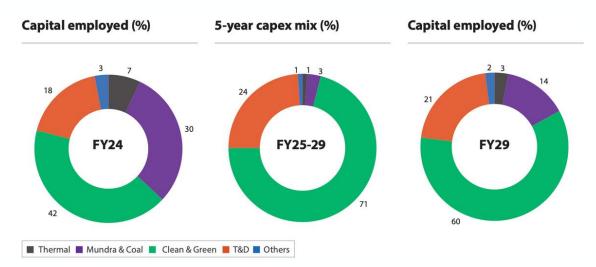
## Tata Power Co. Ltd. | Road to Net Zero

- No new coal-fired projects; exit all coal before 2045.
- Ramping up renewables and other clean energy types to 100%.
- Investment in technology for improving station heat rate and reducing auxiliary consumption.
- Digitisation and automation; implementing hybrid meter technology to enhance grid intelligence.
- Increase clean and green portfolio to 70% of total by 2030.
- Creating carbon sinks.

### No thermal by 2045



### No capital deployment to thermal 2029 onwards





# JSW Energy Limited

### NSE:JSWENERGY | MC: INR88,131 Cr

JSW Energy and JSW Group have a 2050 net-zero goal

- Acquired large hydro assets in 2015 and has since set up new solar and hydro.
- Recently acquired O2 another start-up renewable company increasing their RE share.
- Current portfolio (operational & close to commissioning) is 9795MW thermal is 4208MW and RE is 5937MW.
- Intend to grow installed capacity at CAGR 23% by FY2030.
- Has defined 2030 interim targets:
  - Wind/solar/hybrid: 30GW
  - 40 GWh Storage BESS and PHP: 40 GWh
  - Coal: 300MW



# JSW Energy | Targets

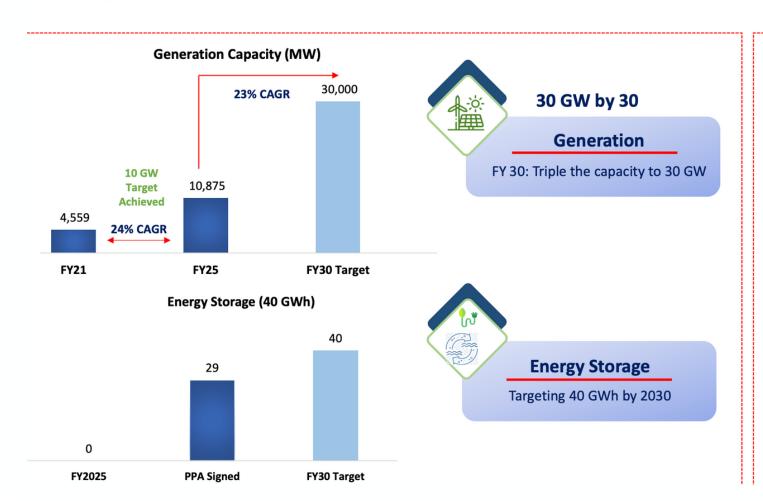
|                                 | Baseline      | Interim Target                                | Year |
|---------------------------------|---------------|---|------|
| Net-Zero Target                 | 2025          | 2030  | 2050 |
| Interim Target                  |               | Achieve >50% carbon emission on 2020 baseline | 2030 |
| Renewable Additions             | 9.3GW         | 23GW Operational                              | 2030 |
| Renewable Targets               | 52%           | 81%   | 2030 |
| Battery Storage/PHP/ H2 Targets | 0GW           | 40GW Battery and PHP                          | 2030 |
| LNG Target                      | 0             | 0   |      |
| Coal Phase-Out                  | No greenfield | Υ   | 2050 |
| No New Coal                     | No greenfield | N   | 2030 |



# JSW Energy | Road to Interim Goal

### **Strategy 3.0 – Generation 30 GW | Energy Storage 40 GWh by 2030**





### **EBITDA**

• FY2030 run rate EBITDA to be 2.7-3.0x of FY2025 proforma EBITDA

### **Capital Expenditure**

 Cumulative Incremental Capita Expenditure of ~₹ 130,000 Capita over FY2026 - FY2030

### **Net Debt/EBITDA**

FY2030 ND/EBITDA to be ~5x



# Adani Green Energy Ltd.

### NSE:ADANIGREEN | MC: INR1,56,407 Cr

Part of the larger Adani conglomerate

- Adani Group has created separate specialised companies.
- Adani Power only runs thermal projects (30.5MW), while Adani Green Energy only runs renewables.
- 2050 net-zero commitment for all Adani Group Companies, including Adani Ports, Adani Green Energy, Adani Energy Solutions, ACC, and Ambuja.
- No specific plan for achieving net-zero target.
- 2030 target is to reach 50GW renewable capacity.
- CDP Rating A-



# Adani Green | Targets

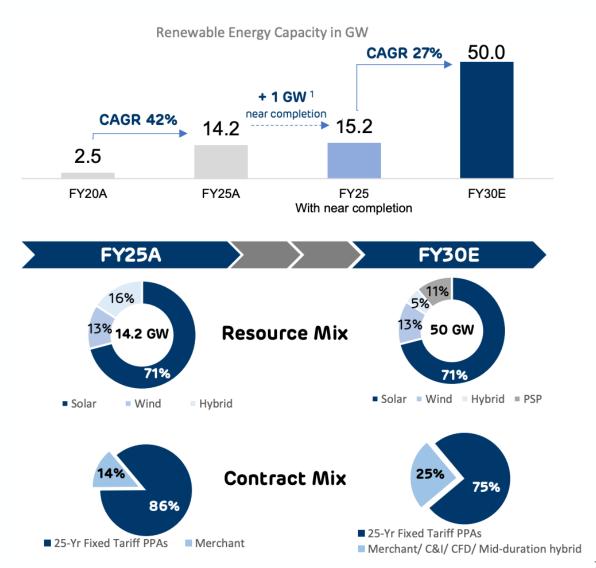
|                                 | Baseline             | Interim Target       | Year |
|---------------------------------|----------------------|----------------------|------|
| Net-Zero Target                 | 2025                 | N                    | 2050 |
| Adani Power (Parent) company    | 30.5 GW Thermal      | N                    |      |
| Renewable Additions             | 14.2GW               | 50GW Operational     | 2030 |
| Renewable Targets               | 100% GW (Percentage) | 100% GW (Percentage) | 2030 |
| Battery Storage/PHP/ H2 Targets | 0GW                  | 16% of 50GW          | 2030 |
| LNG Target                      | 0                    | N                    |      |
| Coal Phase-Out                  | No coal              | Υ                    |      |
| No New Coal                     | No coal              | Υ                    |      |



### Adani Green | Road to Net Zero

USD100 billion investment has been earmarked for green transition and transport by 2030

- Building integrated Green Hydrogen ecosystem.
- Three factories to develop 10GW solar panels.
- 5GW wind turbines.
- 5GW hydrogen electrolysers.
- Expanding portfolio of Adani renewables to 50GW by 2030, led by solar projects (70%).
- Pledge made at WEF's <a href="1t.org">1t.org</a> to plant 100 million trees by 2030.





# Steel Sector: Decarbonisation Targets and Roadmaps



# Iron & Steel Sector: Green Steel Taxonomy

### Government of India defined green taxonomy in Dec. 2024; reviewed every three years

- The greenness of the steel shall be expressed as a percentage, based on how much the steel plant's emission intensity is lower compared with the 2.2 t-CO,e/tfs threshold.
- Five-star green-rated steel: Steel with emission intensity lower than 1.6 t-CO,e/tfs.
- Four-star green-rated steel: Steel with emission intensity between 1.6 and 2.0 t-CO,e/tfs.
- Three-star green-rated steel: Steel with emission intensity between 2.0 and 2.2 t-CO,e/tfs.
- Scope of emissions shall include Scope 1, Scope 2, and limited Scope 3 (excluding upstream & downstream emissions outside the plant gates).



# Roadmap to Net Zero for Indian Steel Sector

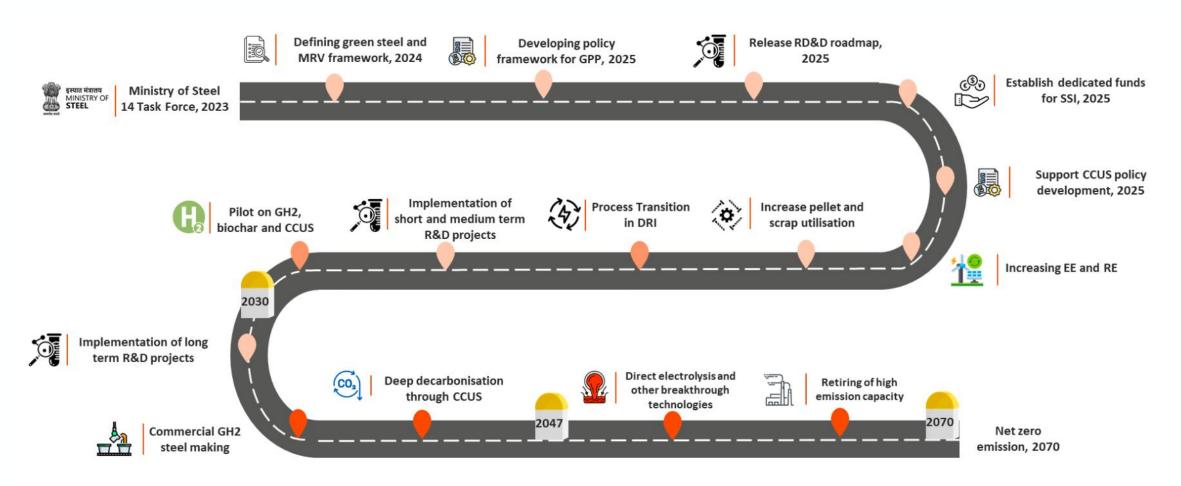


Figure ES15: Roadmap for net zero transition in India



# Key Levers to Decarbonise India's Steel Industry

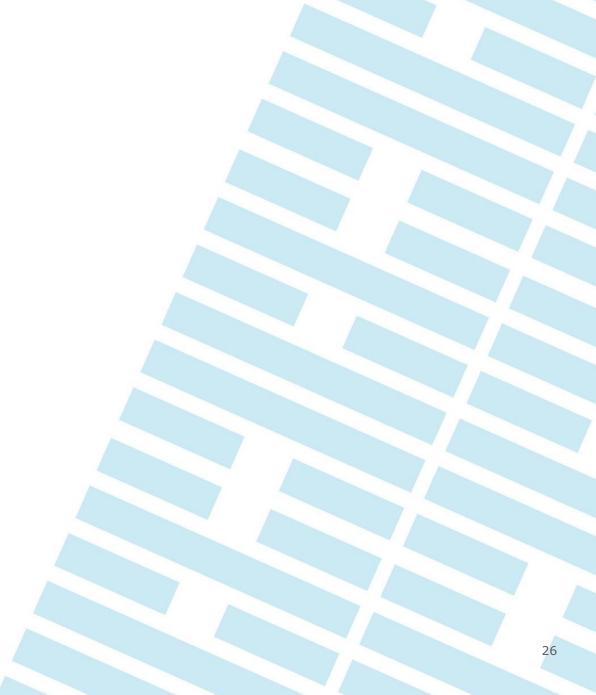
- Energy efficiency
  - Blast furnace-basic oxygen furnace (BF-BOF) route in India is 6.0-6.5 Gcal/tcs.
  - Direct Reduced Iron (DRI), Electric Arc Furnace (EAF)/induction furnace (IF) plants are 7.0 Gcal/tcs vis-à-vis the theoretical SEC of 5.3 Gcal/tcs for the average DRI-EAF plant.
- Material efficiency: Beneficiation, palletisation, and scrap utilisation.
- Renewable energy by 2030: Steel sector, 184TWh (target RE share 35%-43.3%), from current 94TWh (7.2%).
- Process transition: Beneficiation, pelletisation, and scrap utilisation.
- Green hydrogen: Replacing fossil fuels in blast furnaces & gas-based shaft furnaces; Tata Steel and JSW Steel have tested; industry could potentially use 3.5 MTPA by 2030.
- Carbon capture utilisation and storage (CCUS).
- · Biomass.



# **Steel Sector: Company Overview and Targets**

- JSW Steel
- Tata Steel
- Jindal Steel
- Jindal Stainless





# JSW Steel Ltd. | Company Overview

### NSE:JSWSTEEL | MC: INR2,46,429 Cr

Net-Zero 2050 Goal, Interim 2030 Goal

- · Largest steel company by market capitalisation in India
- Consolidated steel production of 27.79mt<sup>3</sup> in FY25
- Number of manufacturing units: 16 domestic (28.2 MTPA), three international (US & Italy, 1.5 MTPA).
  - Downstream capacity 13.5MTPA: GI, GL, tin plates, colour-coated plates.
  - Captive Power Plant: 2,000MW
  - Captive iron ore and coal mines
- Exports to 100 countries: 14% share in mostly high-value CRM and Coated Product.
- CO<sub>2</sub> emissions intensity (Scope 1&2): 2.44tCO<sub>2</sub> /tcs (53,167.64 ('000) tCO<sub>2</sub>)



# JSW Steel Ltd. | Targets

|                                 | Baseline                   | Interim Target   | Year |
|---------------------------------|----------------------------|--|------|
| Net-Zero Target                 | 2025                       |  | 2050 |
| Interim Target                  | 2.44tCO <sub>2</sub> / tcs | Achieve 42% reduction in Energy<br>Intensity from 2005- 1.95tCO2/tcs | 2030 |
| Renewable Additions             | 782MW                      | 10GW   | 2030 |
| Renewable Targets               | 18%                        | 100%   | 2030 |
| Battery Storage/PHP/ H2 Targets | NA                         | Planned (320MWh already approved)                                    | 2030 |
| LNG Target                      | 0                          | 0  |      |
| Coal Phase-Out                  | No greenfield              | Υ  | 2050 |
| No New Coal                     | No greenfield              | У  | 2030 |



# JSW Steel Ltd. | Road to Net-Zero (and Interim)

### **Targeting Net Neutral by 2050: Decarbonization Agenda**





Alternative fuel sources - Biomass

Piloting breakthrough technologies

Material circularity - increased scrap use

### Phase-II 2050 **Net Neutral in** Carbon emissions **Strategic Levers** Use of syngas and TGR1 in BF (Carbon Circularity) Commercial deployment of green hydrogen for steel-making Scrap-based electric arc furnaces Large scale implementation of CCUS<sup>2</sup> Carbon offset and sequestration Nature-based solutions Increasing demand side material efficiency Alternate steel-making technologies, e.g.

### **Progress Update**

- Energy Transition: 2.5GW RE and 320MWh Battery Storage approved; 782MW currently operational and reaching 1GW by Q1 FY26
- SEED Progress: Reduction of ~1.87 mn tonnes CO<sub>2</sub> achieved through SEED<sup>3</sup> projects in FY25
- Material Circularity: Supply Chain for post-consumer scrap established and 200kt scrap procured in FY25 for use in steel-making
- Digital Flare Monitoring system incorporated to reduce flaring and enhance gas utilisation
- Digital Gas Network Optimisation: Targeting 50% gas flaring reduction (4,00,000 Gcal/year) by optimal distribution of gases
- Polymer Injection Technology: Collaborated with University of New South Wales to explore feasibility of patented Polymer Injection Technology in EAF



# Tata Steel | Company Overview

### NSE:JSWSTEEL | MC: INR2,46,429 Cr

Net-zero 2045 goal; Interim 2030 goal

- Total production capacity of 21.68 MTPA in India with >90% India production via Responsible Steel-certified sites; also operates downstream manufacturing facilities.
- International steel production of 8.7 MTPA (existing & new tech under implementation): Netherlands (DRI-EAF by 2030 from BF), UK (3.2MTPA moving from BF to EAF), and Thailand (scrap-based).
- Vision to achieve 40 MTPA capacity in India.
- Cover key raw material, steelmaking and downstream facilities across the Tata Steel Group under Biodiversity Management Plans by FY2026-27.
- Invest in at least one Nature-based Solutions project by FY2026-27.
- Disclose environment performance of 100% of products in India by 2030.
- Launched India's first Carbon Bank after DNV verification, achieving more than 50,000 tCO<sub>2</sub> savings via energy recovery and renewable fuel initiatives.



# Tata Steel | Targets

|                                 | Baseline   | Interim Target   | Year |
|---------------------------------|--|--|------|
| Net-Zero Target                 | 2025   |  | 2045 |
| Interim Target                  | 2.46 tCO <sub>2</sub> /tcs (International plants 1.69-2.22tCO <sub>2</sub> /tcs) | Higher RE share Higher scrap in BOF Reducing coal usage Modular EAF one plant UK target 0.41.69-2.22tCO <sub>2</sub> /tcs by 2027-28 Netherlands 1.69 to further 40% reduction | 2030 |
| Renewable Additions             | 7%   | 100%   | 2045 |
| Renewable Targets               |  |  |      |
| Battery Storage/PHP/ H2 Targets |  |  |      |
| LNG Target                      | 0  | 0  |      |
| Coal Phase-Out                  | No greenfield  | Υ  | 2045 |
| No New Coal                     | No greenfield  | У  | 2030 |



## Tata Steel | Road to Net Zero

### **Initiatives planned**

#### Up to 2030

- The installation and commissioning of a modular scrap-based EAF plant in Ludhiana, Punjab
- Increasing the proportion of renewable energy
- Incorporating higher scrap in basic oxygen furnace (BOF)
- Reducing coal usage by switching to biochar and natural gas
- Collaborating with academic institutions and original equipment manufacturers (OEMs) to pilot new low Technology Readiness Level (TRL) technologies
- Continuously optimising the energy and carbon intensity of existing operations
- Scaling up breakthrough technologies like HIsarna and EASyMelt

### Up to 2045

- Completely replacing fossilbased grid power with renewable energy sources
- Introducing alternative ironmaking technology such as hydrogen and gas-based direct reduced iron (DRI)
- Enhancing gas injection into blast furnaces to significantly reduce coal and coke consumption
- Ensuring the sustainable production, storage, and utilisation of green hydrogen
- Expanding pilot projects for Carbon Capture, Utilisation and Storage (CCUS)
- Developing value-added products from captured carbon

### B Strategy

The strategic approach towards climate and nature varies by operating geography, considering the unique regulatory requirements, policy environment, market scenario and technological capabilities.

### **India**

Tata Steel has adopted low-emission steelmaking practices such as EAF-based steelmaking and use of non-fossil fuel alternatives in iron making. We plan to increase renewable energy in our power mix. The regulatory environment in India is changing with the introduction of the Carbon Credit Trading Scheme (CCTS) and Taxonomy of Green Steel, aimed to incentivise decarbonisation. The Company is actively engaging with regulatory authorities and the Ministry of Steel to shape the above policies. Additionally, we have launched India's first Carbon Bank to offer low-emission products to our customers.

### The UK

Tata Steel UK is building a 3.2 MTPA EAF-based steelmaking facility to reduce its direct emissions by ~90%. The project will also bolster steel security and leverage domestically available scrap steel, promoting value addition and achieving benchmark levels of circularity for high quality steel.

### The Netherlands

Tata Steel Nederland (TSN) is continuously working with the Dutch government to facilitate its transition under the Groen Staal Plan (Green Steel Plan). This will be an integrated decarbonisation and environmental measures project with specific KPls on CO<sub>2</sub>, particulate matter, other emissions and factors considered important to the quality of life of the local community. TSN also supports the decarbonisation journey of its customers through product innovations such as Zeremis® Carbon Lite and Zeremis® Recycled.





# Jindal Steel Ltd. | Company Overview

### NSE:JINDALSTEL | MC:INR95,373 Cr

Net-Zero 2047 goal; Interim 2030 goal

- Leading Indian conglomerate with a global footprint.
- Aspiration to reach net-zero target by 2035.
- Company aims to reduce its carbon footprint by adding green power through long-term arrangements for procuring renewable energy.
- Company operates a vertically integrated steel manufacturing process, from captive iron ore and coal mining to finished steel production, with a total capacity of 9.6 MTPA.
- 100% crude steelmaking to be covered under Life Cycle Assessment (LCA) by 2030.
- The total GHG emissions for FY2023–24 amounted to 18.24 million tonnes CO<sub>2</sub>e from Scope 1 and 1.48 million tonnes CO<sub>2</sub>e from Scope 2 emissions.
- Additional ~85 MWp solar capacity planned.



# Jindal Steel | Targets

|                                    | Baseline                   | Interim Target  | Year |
|------------------------------------|----------------------------|---|------|
| Net-Zero Target                    | 2025                       |   | 2047 |
| Interim Target                     | 2.58 tCO <sub>2</sub> /tcs | 2.00 tCO <sub>2</sub> /tcs Electric Arc Furnace (EAF) Plate Mill Reheating Furnaces (RHF) | 2030 |
| Renewable Additions                | 7%                         | Higher share  | 2047 |
| Renewable Targets                  |                            |   |      |
| Battery Storage/PHP/<br>H2 Targets |                            |   |      |
| LNG Target                         | 0                          | 0   |      |
| Coal Phase-Out                     | No greenfield              | Υ   | 2047 |
| No New Coal                        | No greenfield              | У   | 2030 |



# Jindal Stainless | Company Overview

### NSE: JSL | MC: INR58,664.75 Cr

Net-Zero 2050 goal; Interim 2035 goal

- 5th among top global producers (ex-China).
- ~3 MTPA stainless steel capacity, ramping up to achieve melt capacity of 4.2MTPA
- Exports to 50+ countries.
- >120 grades with a diversified high-end product mix.
- 16 manufacturing and processing facilities; presence across 12 countries.
- 9% of manufacturing exported.
- Aligned to Science-Based Targets Initiative for near-term emission reductions and net-zero.
- INR700 crore (USD79.8 million) committed to sustainability projects aimed at cutting 1.5 million tonnes of CO<sub>2</sub> annually.



# Jindal Stainless | Targets

|   | Baseline      | Interim Target | Year |
|---|---------------|----------------|------|
| Net-Zero Target   | 2025          |                | 2050 |
| Interim Target (Include scope if there are information) |               |                | 2035 |
| Renewable Additions                                     | 11%           | 35%            | 2050 |
| Renewable Targets                                       | 35MW          | 300MW          |      |
| Battery Storage/PHP/ H2 Targets                         |               |                |      |
| LNG Target  | 0             | 0              |      |
| Coal Phase-Out  | No greenfield | Υ              | 2050 |
| No New Coal   | No greenfield | у              | 2035 |

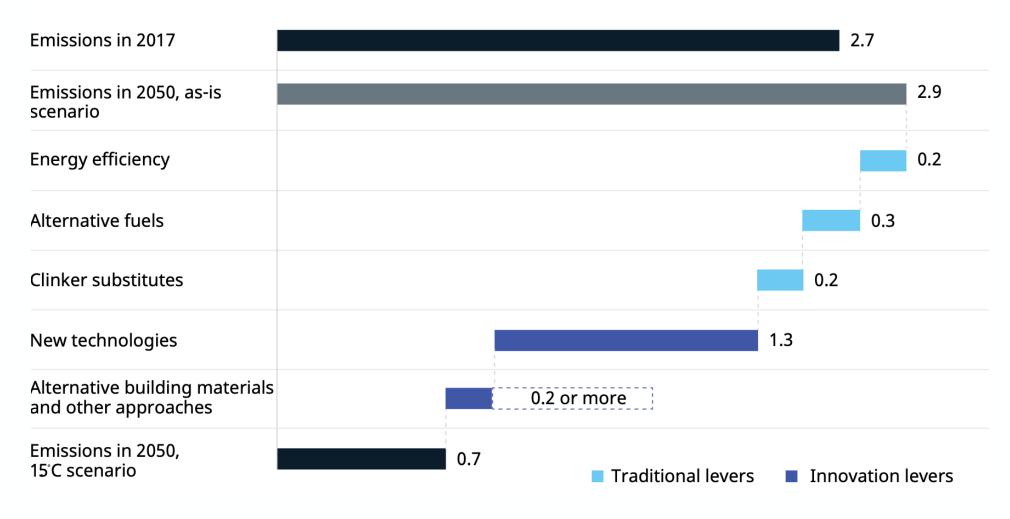


# **Cement Sector: Decarbonisation Targets and Roadmaps**



### Areas of CO<sub>2</sub> Emission Reduction Potential







## **Cement Sector: Company Overview and Targets**

- Ultra Tech
- Ambuja
- ACC
- Dalmia





## Company Targets & Commitments

#### **UltraTech Cement: Net Zero by 2050**

- 25% reduction in CO<sub>2</sub> intensity by 2030.
- 100% renewable electricity by 2050.
- Carbon-neutral concrete by 2050.

Source: UltraTech joins RE100, GCCA Net Zero

Roadmap Press Release

#### Dalmia Cement (Bharat): Net Zero by 2040

- Carbon negative by 2040.
- Committed to EP100 (Energy Productivity) and RE100 (100% renewable electricity) by 2030

Source: UNESCAP Keynote by Mr. Singhi

#### **Ambuja Cements: Net Zero 2050**

- Science-Based Targets (SBTi) aligned with Net-Zero ambition.
- 2030 Commitment:
  - Cut Scope 1 & 2 GHG emissions by 21% per tonne of cementitious materials (from 2020 baseline).
  - Reduce CO<sub>2</sub> intensity from 531 kg CO<sub>2</sub>/ton (2020) to 453 kg CO<sub>2</sub>/ton (2030) (excluding Captive Power Plant emissions).

Source: Ambuja Cement SBTi Net Zero Plan

#### ACC: Ney Zero by 2050

- Net Zero Target: 2050
- 2030 Target:
  - Scope 1 emissions to be reduced by 21.3% per tonne of cementitious material (from 2018 baseline).
  - Scope 2 emissions to be reduced by 48.4% over the same period

Source: ACC Net Zero Pathway Report



## Reporting Framework & Net-Zero Goals Adopted by Companies

| Company             | Net Zero Target Year | Target Description   |
|---------------------|----------------------|--|
| UltraTech<br>Cement | 2050                 | Net Zero by 2050; aligned with GCCA roadmap; RE100 and EP100 signatory                         |
| Ambuja<br>Cements   | 2050                 | Net Zero by 2050; SBTi-<br>validated; reduction of CO <sub>2</sub><br>intensity by 15% by 2030 |
| ACC                 | 2050                 | Net Zero by 2050; SBTi-<br>validated; interim goals for<br>Scope 1, 2 by 2030                  |
| Dalmia Cement       | 2040                 | Carbon negative by 2040 – earliest in the cement sector; backed by RE100, EP100, EV100         |

| Reporting Framework  | ACC      | Ambuja   | Dalmia   | Ultra<br>Tech |
|--|----------|----------|----------|---------------|
|  |          |          |          |               |
| GRI (Global Reporting Initiative)                              | <u> </u> | <u>~</u> | V        | >             |
| SASB (Sustainability Accounting Standards Board)               |          | ×        | <u> </u> | <b>&gt;</b>   |
| TCFD (Task Force on Climate-<br>related Financial Disclosures) |          | <b>~</b> | ×        | <b>~</b>      |
| TNFD (Taskforce on Nature-related Financial Disclosures)       |          | ×        | ×        | ×             |
| SBTi (Science-Based Targets initiative)                        |          |          | <u> </u> | <u> </u>      |
| CDP (Carbon Disclosure Project)                                |          |          | V        | <u> </u>      |
| SDG Mapping (UN Sustainable Development Goals)                 |          | <u> </u> | <u> </u> |               |

## UltraTech | Company Overview

#### NSE: ULTRACEMCO MC: INR 3,51,404.91 Cr

Net-zero 2050 goal, Interim 2030 goal (Not mentioned explicitly)

- No. 1 manufacturer of grey cement and ready-mix concrete in India.
- 3<sup>rd</sup>-largest cement manufacturer by capacity in the world (ex-China).
- Operations spanning India, UAE, Bahrain, Sri Lanka.
- Grey cement total capacity 152.7 million tonnes per annum (MTPA).
- Roadmap inspired by GCCA's 'Concrete Future' plan, focuses on a systematic reduction of Scope 1 CO<sub>2</sub> emissions, aiming for a 27% reduction by 2032 from 2017 baseline, validated by Science-Based Targets initiative (SBTi).
- Green power mix of 35.7%; reached 1.02GW of renewable power capacity and 342MW of WHRS power.
- Incremental investment plans in Waste Heat Recovery System (WHRS) (24.3MW) and renewable energy (80MW).



## UltraTech | Targets (2)

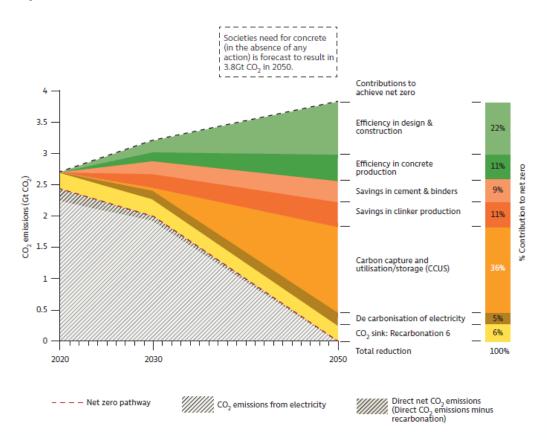
|                                 | Baseline   | Interim Target  | Year |
|---------------------------------|--|---|------|
| Net- Zero Target                |  | 2030  | 2050 |
| Interim Target                  | 618.17 kg CO <sub>2</sub> / tonne of Cement-<br>scope 1 & 2 emission | Green energy mix to 85% 27% Scope 1 reduction & 69% Scope 2 Reduction by 2032 from 2017 base 557 kg CO <sub>2</sub> /t cémentations Materials | 2030 |
| TSR                             | 5.7%   | 15%   | 2030 |
| Renewable Additions             | 1371MW   | 1600MW  | 2030 |
| Renewable Targets               | 31.5%  | 18%   | 2030 |
| Battery Storage/PHP/ H2 Targets | 351MW  | NA  | 2030 |
| Coal Phase-Out                  |  | Υ   | 2050 |
| No New Coal                     |  | Υ   | 2050 |

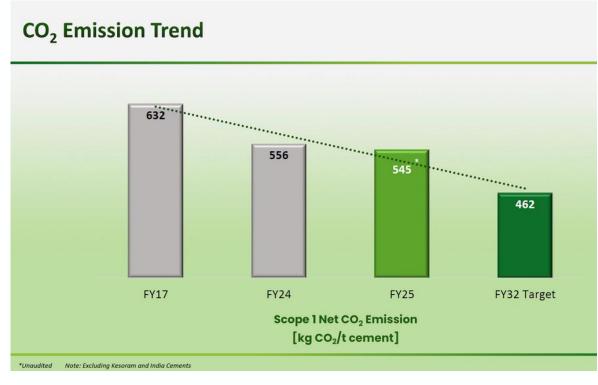


## UltraTech | Road to Net Zero

#### **Net Zero Concrete Roadmap**

We are at the forefront of the industry's journey towards net zero emissions, as affirmed by our commitment to the GCCA 2050 Cement and Concrete Industry Roadmap for Net Zero Concrete. As a committed member of the Global Cement and Concrete Association (GCCA), we are among global leaders striving to produce carbon-neutral concrete by 2050.







## Ambuja Cements | Company Overview

#### NSE: AMBUJACEM | MC: INR1,32,602 Cr

Net-Zero 2050 goal; Interim 2030 goal

- Part of the diversified Adani Group.
- 2<sup>nd</sup>-largest cement producer in the world.
- Net-Zero commitment with 2050 targets validated by SBTi and in alignment with the Paris Agreement.
- Presence in 31 states and UTs across India.
- Cement capacity of 100+ MTPA achieved and targeted capacity of 140 MTPA by FY28.
- Invested INR100 billion in renewable and green-energy projects, including 1GW in renewable energy project capacity and 376MW from WHRS.



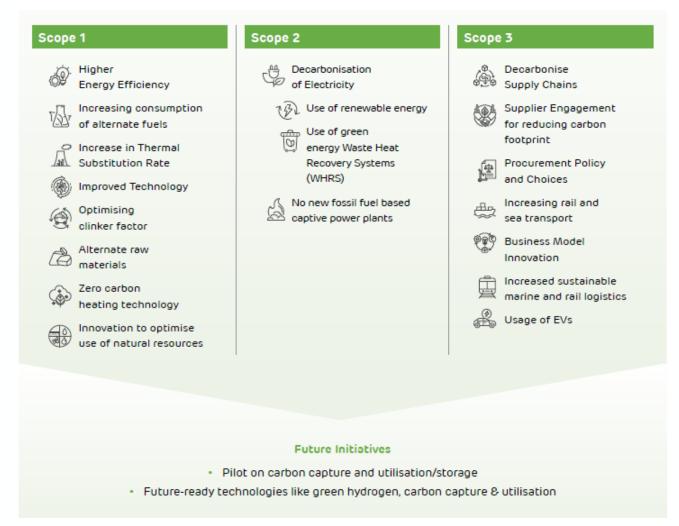
## Ambuja Cement | Targets

|                                 | Baseline   | Interim Target  | Year |
|---------------------------------|--|---|------|
| Net-Zero Target                 |  | 2030  | 2050 |
| Interim Target                  | 554 kg CO <sub>2</sub> / tonne of<br>Cement-scope 1 & 2<br>emission<br>76 Kwh/Mt | Green energy mix to 85%; 450 kg CO <sub>2</sub> /t cémentations material 63 KWh/ MT | 2030 |
| TSR                             | 28%  | 68%   |      |
| Renewable Additions             |  |   | 2030 |
| Renewable Targets               | NA   | 82%   | 2030 |
| Battery Storage/PHP/ H2 Targets | WHR  | WHR   | 2030 |
| Coal Phase-Out                  |  | Υ   | 2050 |
| No New Coal                     |  | Υ   | 2050 |



## Ambuja Cement | Road to Net Zero

#### Decarbonisation Levers at Ambuja Cements





## ACC Ltd. | Company Overview

#### NSE: ACC | MC: INR 12,05,710 Cr

Net-Zero 2050 goal; Interim 2030 goal

- Subsidiary of Ambuja Cements Ltd.
- 1st cement company established in India; formerly 2<sup>nd</sup>-largest producer in the world with 686 MT installed capacity.
- 19 cement manufacturing units, 102 ready-mix concrete plants.
- Broad product portfolio spanning ready-mix, dry mix, and green building blocks.
- Guided by its Sustainable Development 2030 Plan.
- 16.4 MT clinker production and 29.5 MT cement production.
- Aims to increase its share of green power to 60% by 2028.



## ACC | Targets

|   | Baseline  | Interim Target   | Year |
|---|---|--|------|
| Net-Zero Target   |   | 2030   | 2050 |
| Interim Target (Include scope if there are information) | 456 kg CO <sub>2</sub> / tonne of<br>Cement-scope 1 & 2 emission<br>75 Kwh/Mt | 431 kg CO <sub>2</sub> /t cementitious<br>material<br>62 KWh/ MT | 2030 |
| TSR   | 734 Kcal/Kg of clinker  | 710Kcal/Kg of clinker  |      |
| Renewable Additions                                     |   |  | 2030 |
| Renewable Targets                                       | NA  | >60% ( 2028 Target)  | 2030 |
| Battery Storage/PHP/ H2 Targets                         | WHR   | WHR  | 2030 |
| Coal Phase-Out  |   | Υ  | 2050 |
| No New Coal   |   | Υ  | 2050 |



## ACC | Road to Net Zero

#### Decarbonisation Levers at ACC Limited Cements

#### Scope 1



Higher Energy Efficiency



Increasing consumption of alternate fuels



Increase in Thermal Substitution Rate (TSR)



Improved Technology



Optimising clinker factor



Alternate raw materials



Zero-carbon heating technology



Innovation and optimising the use of natural resources

#### Scope 2



Decarbonisation of Electricity



13). Use of renewable energy



Waste Heat Recovery Systems (WHRS) for Power generation



No new fossil fuel-based captive power plants

#### Scope 3



Decarbonise Supply Chains



Supplier Engagement for reducing carbon footprint



Procurement Policy and Choices



Increasing rail and sea transport



Business Model Innovation



Use of Electric Vehicles (EVs)

#### Future Initiatives

- Pilot on carbon capture and utilisation/storage
- Future-ready technologies like green hydrogen, carbon capture and utilisation



## ACC | Road to Net Zero (2)

|          |           |          | ESG Ambition  |           |             |            |
|----------|-----------|----------|---------------|-----------|-------------|------------|
| Net Zero | Waste to  | Water    | Bio-diversity | Zero Harm | Engaged     | Zero Non-  |
|          | Resources | Positive | Positive      | Positive  | Communities | compliance |



#### Climate and Energy

#### Objectives

The Company aims to reduce its CO, emissions.

| Lead Metrics                           | 2030 Target              | Performance in FY 2024-25 | SDGs Impacted           |
|--|--------------------------|---------------------------|-------------------------|
| Scope 1                                | 421 kg/tonne             | 484 kg/tonne              | 7 STORE II STORE A MAIN |
| CO <sub>2</sub> Emitted                | of Cementitious Material | of Cementitious Material  |                         |
| Scope 2                                | 10 kg/tonne              | 22 kg/tonne               | •                       |
| CO <sub>2</sub> Emissions              | of Cementitious Material | of Cementitious Material  |                         |
| Specific Thermal                       | 710 kCal/kg              | 734 kCal/kg               |                         |
| Energy Consumption                     | of Clinker               | of Clinker                |                         |
| Specific Electrical                    | 62 kWh/tonne             | 75 KWh/tonne              |                         |
| Energy Consumption                     | Cement                   | Cement                    |                         |
| Renewable and Green<br>Energy Consumed | 60%                      | 18%                       |                         |



## Dalmiya Bharat Cement

#### NSE: DALBHARAT | MC: INR41,025 Cr

- Sales of 29.4 million tonnes in FY25 with 63% capacity utilisation.
- 456kg CO<sub>2</sub>/tonne of cementitious material (among lowest globally).
- Scope 1 & 2 GHG reduced by 15% from SBTi approved baseline.
- Net-Zero by 2040.



## Dalmiya Bharat Cement | Targets

|   | Baseline                                       | Interim Target   | Year |
|---|--|--|------|
| Net -Zero Target  |  | 2030   | 2040 |
| Interim Target (Include scope if there are information) | 470 MT CO2/MT of Cement ( scope 1& 2 emission) | 373 MT CO <sub>2</sub> / MT of Cement<br>-ve 30 MT CO <sub>2</sub> by 2040)- Scope 1 | 2030 |
| Renewable Additions                                     | 267MW  | 595MW (WHR is part of this)  | 2026 |
| Renewable Targets                                       | 36%  | 100%   | 2035 |
| Battery Storage/PHP/ H2 Targets                         | 72MW WHR                                       | 89 WHR   | 2030 |
| Coal Phase-Out  |  | Υ  | 2035 |
| No New Coal   |  | Υ  | 2035 |



## Dalmiya Bharat Cement | Targets (2)

| Focus Area                    | Current (FY25)                                      | 2030 Target  |
|-------------------------------|---|--|
| Net-Zero Commitment           |   | Carbon Negative by 2040 (earliest in cement sector globally) |
| Renewable Energy Share        | 36% achieved in FY25 (267MW RE capacity)            | Reach 100% renewable electricity – <i>RE100</i> commitment   |
| Clinker Factor                | Clinker factor = 59.7% in FY25                      | Further reduction through material substitution              |
| Blended Cement Share          | 84% blended cement as disclosed                     | Expand PSC/PPC/PCC mix                                       |
| Thermal Substitution Rate     | TSR 5.7%  | Increase TSR through waste & biomass                         |
| Afforestation/Tree Plantation | Confirmed through annual sustainability disclosures | Continue ecological restoration in plant zones               |



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